The Oklahoma Cooperative Extension Service Bringing the University to You!

The Cooperative Extension Service is the largest, most successful informal educational organization in the world. It is a nationwide system funded and guided by a partnership of federal, state, and local governments that delivers information to help people help themselves through the land-grant university system.

Extension carries out programs in the broad categories of agriculture, natural resources and environment; family and consumer sciences; 4-H and other youth; and community resource development. Extension staff members live and work among the people they serve to help stimulate and educate Americans to plan ahead and cope with their problems.

Some characteristics of the Cooperative Extension system are:

- The federal, state, and local governments cooperatively share in its financial support and program direction.
- It is administered by the land-grant university as designated by the state legislature through an Extension director.
- Extension programs are nonpolitical, objective, and research-based information.
- It provides practical, problem-oriented education

for people of all ages. It is designated to take the knowledge of the university to those persons who do not or cannot participate in the formal classroom instruction of the university.

- It utilizes research from university, government, and other sources to help people make their own decisions.
- More than a million volunteers help multiply the impact of the Extension professional staff.
- It dispenses no funds to the public.
- It is not a regulatory agency, but it does inform people of regulations and of their options in meeting them.
- Local programs are developed and carried out in full recognition of national problems and goals.
- The Extension staff educates people through personal contacts, meetings, demonstrations, and the mass media.
- Extension has the built-in flexibility to adjust its programs and subject matter to meet new needs. Activities shift from year to year as citizen groups and Extension workers close to the problems advise changes.

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Damona G. Dove Extension Economist

Randv True Extension Assistant

- 1. What portion of income do I receive?
- 2.
- З.
- 2. Adjust share arrangements to reflect the impact on costs Not all producers can afford to own all the land they cultivate and returns of new technologies adopted. For example, or pasture, and others prefer the financial flexibility of renting suppose the use of a new herbicide eliminates the need land. Likewise, some landowners prefer not to operate a farm, for most of the tillage presently performed by the tenant but wish to earn an annual cash return on their land investment. and will increase yields. The cost of the herbicide should A lease agreement can be the common ground upon which not be totally borne by the tenant because the landlord tenants and landowners meet. Five important considerations will also benefit from increased yields. Parties to the lease in developing a lease agreement are: should estimate the yield benefit they will receive and the savings the tenant will realize from reduced tillage and What portion of costs do I contribute? adjust their contributions accordingly. The appropriate What portion of the risk do I bear? landlord and tenant share is set by determining the net What crop and land management practices will be 4. benefit to each party resulting from the herbicide adopfollowed? tion.
- What will be the condition of the land after the term of the 5. lease?

Landowners and tenants may choose from various types of lease arrangements: fixed or flexible cash rents, crop share, or some combination. The purpose of this fact sheet is to help tenants and landowners develop fair crop share rental arrangements. The crop share lease requires joint decisions and detailed negotiations between the landlords and tenants.

Crop share arrangements are used primarily with cash crops such as wheat, cotton, peanuts, and soybeans although share arrangements may also be used with forage crops and pasture. Because the crop share lease involves the sharing of both expenses and income by tenants and landlords, it can be more difficult to develop than the cash lease arrangement. The lease parties must decide how to share expenses such as fertilizer, seed, lime, chemicals for weed and insect control, custom work, and harvest costs. They must jointly decide on tillage practices, crop rotations, participation in government programs, appropriate rent for livestock facilities, and who pays for improvements.

Crop share leases vary from area to area. Because no two farming operations are exactly alike, lease agreements are custom tailored to fit the operator and landlord. Some recommended crop share leasing practices are:

1. Share variable expenses that are yield-increasing in the same percentage as the crop is shared. This encourages optimal resource use. Yield-increasing variable expenses include fertilizer, herbicides, insecticides, etc. An arrangement where the tenant provides all of the fertilizer, but receives only half the crop encourages lower-thanoptimum fertilizer use.

Developing Share Lease Agreements for Farmland

Oklahoma Cooperative Extension Fact Sheets are also available on our website at: http://osufacts.okstate.edu

- З. Share total returns in the same proportion as total expenses are contributed (including values for land and management). Subtle differences in the quality of resources can greatly affect the value of the resources and can have large effects on return. For example, a tenant's operating costs may be essentially the same on poor land as on good land. Thus, the landowner's fair share of the crop may increase on more productive land. Share estimates should be examined and adjusted regularly to account for changes in value or costs.
 - 4. Compensate tenant and/or landlord at the end of the lease for the unused portion of longer-term investments. For instance, if a tenant shares the cost of large fertilizer applications to build up low-fertility soils, prorate the cost over several years. If the lease terminates before the costs are prorated, the landlord should compensate the tenant accordingly. If compensation arrangements cannot be made, then the person who will likely control the investment at the end of the lease should make the contribution. For improvements that can not be moved, the landlord will be in control.
- 5. Communicate regularly, and as needed when circumstances are changing. Good landlord-tenant communications will cover up a multitude of economic sins and will reduce areas of ambiguity and conflict. Communication can help maintain economic efficiency and equity in the leasing arrangement by keeping the parties informed of new or different needs.

Valuing Contributions

An equitable agreement can be developed in two steps:

1. Determine the percent of total value of fixed items contributed by each party.

2. Share the variable costs and returns in the same percentage as the parties share fixed costs.

Alternative arrangements may be negotiated if the parties want to share the variable costs and returns differently. A worksheet to assist you in identifying and valuing contributions is shown in Figure 1 and an example is shown in Figure 2. A discussion of items in the worksheet follows.

Fixed Costs

Land guality and prices vary from area to area and deciding on an objective method of determining an annual land charge or return on investment is difficult. First, determine the current value of the land when used for agricultural purposes. The actual cost, current market value of land, or any value of land for development purposes is irrelevant in this context. Next, determine an annual charge based on some percentage of the land's value, which is approximately the long-run return to the farmland. Several acceptable means of determining a long run return or capitalization rate are:

- 1. Use a "safe" rate, such as the rate offered on government securities or certificates of deposit, plus a risk premium (1-2 percent) for added risk minus any expected annual percentage increase in land value or add any expected annual percentage decrease in value. This rate will likely be higher than the rate from the following two procedures.
- 2. Divide the annual cash rent common in your area for similar quality land by the per acre agricultural value of the land.
- З. List estimated expenses (both cash and non-cash) and income for crops on the land and calculate the per acre net income. Then divide the net income per acre figure by the per acre agricultural land value.

Buildings and other improvements should be evaluated on the basis of their contribution to the farm operation. It may be best to separate improvements from land value and evaluate their contribution separately. Old chicken houses or a new machine shed are of little value to an operator who does not use them. On the other hand, the added convenience of a farm shop close by for necessary repairs may be valuable. If supplemental cash rent is charged for improvements, the improvements should not be part of the contribution calculation.

Fixed equipment and machinery contribution estimates should include costs of interest on the investment, depreciation, taxes, and insurance. Again, the interest factor should represent a fair return on average investment and not necessarily the mortgage rate. If the tenant farms other land (either leased or owned), the equipment and machinery fixed costs should be allocated over all land rather than a single leased property.

Irrigation represents a substantial part of the investment in some operations. Generally, the value of wells and established underground pipe are included in the land contribution while interest, depreciation, taxes, and insurance on irrigation equipment are included in the equipment contribution.

Management contributions are largely a bargaining point between the two parties. Some experienced landowners share management responsibilities, while others are not involved in management. The value of management can be determined in several ways. One method is to use a percentage (2.5 percent is common) of the average value of total capital invested (the fair market of value of land plus the average value of machinery and equipment). Or, you may use a percentage of gross farm receipts (5-8 percent is common).

Labor rates paid to most farm employees in the community should be used in estimating labor expenses. This rate may be adjusted upward in valuing the operator's unpaid labor as the operator's labor is generally more valuable than the labor of an average employee.

After total fixed costs and the relative contributions of tenant and landlord have been estimated for each item, the percentage of total fixed costs paid by the tenant and landlord can be calculated. The tenant and landlord must then decide whether to share variable costs and income in the same percentage or develop an alternative arrangement.

If individuals do not want to share the cost of all variable inputs in the proportion indicated by fixed cost contributions, income shares can be based on total fixed and variable cost contributions. Parties to the agreement then share receipts in the same percentage that they contribute to total fixed and variable costs. Or, if the parties prefer a specific share of receipts (for example, 2/3-1/3), the individual's purchase of variable inputs may be adjusted until the desired percentages of contribution are reached. Use items such as seed and harvest expenses to initially adjust shares and use yield affecting items such as fertilizer only if further adjustment is needed.

Several common situations may result in a need to look beyond fixed costs to determine shares:

- 1. An elderly landowner may not want to share cash costs of all variable inputs.
- 2. Individuals may prefer to follow certain norms in an area, which dictate that a landowner shares only certain costs (for example, fertilizer and chemical costs),
- 3. The individuals may prefer a different end result in terms of share, for instance, a 2/3 and 1/3 arrangement (67 percent and 33 percent) rather than the 45-55 or 50-50 share (for example) arrangement indicated by the value of fixed contributions.
- 4. To the extent that chemicals or equipment are a substitute for labor, their cost may be borne by the person providing the labor.

If a single crop agreement is preferred to a whole farm agreement, costs should reflect averages in proportion to the amount of acres of the specific crop in the agreement. The value of any additional pasture, building, and other improvements should also be noted in a whole farm plan.

Advantages to tenant:

- rial input.
- Risks due to low yield and/or price shared by the landowner.

Disadvantages to tenant:

- tinuing basis.
- · Landlord managerial input presents more situations for possible conflict between tenant and landlord.
- · Must maintain records of shared expenses.
- Must share gains from outstanding management and benefits of above average prices and/or yields in "good" years.

Advantages to landowners:

- Receives benefit of higher than average prices and/or yields in "good" vears.
- · Land and improvements are more likely to be maintained and improved due to increased landowner involvement.
- farm
- Material participation may be provided more easily for "use value estate purposes" than under cash leasing.
- participates.

Disadvantages to landowner:

- ing basis.
- uncertain income.
- Increased responsibilities and possibilities for conflict with tenant. Must maintain records of shared expenses.
- · Capital requirements of shared input production costs.

The Crop Share Lease

- Less capital may be required as compared to cash renting. • Less experienced tenants can benefit from the landowner's manage-
- Need to discuss management and practices with landlord on a con-

- Relieved of many operational decisions in the management of the
- Passive income versus income when owner materially

- Need to discuss management and practices with tenant on a continu-
- Increased risk due to price and yield variability resulting in variable,

Putting Your Agreement in Writing

Once a tenant and landowner have decided on an equitable agreement, it should be put in writing. Some of the advantages of a written agreement are:

- 1. It emphasizes details and assures a better understanding by both parties.
- 2. Later, it serves as a reminder of the terms originally agreed upon and is valuable when the agreement needs to be evaluated and/or reviewed.
- 3. It provides a valuable guide for the heirs if either the tenant or landlord dies.

In addition to the payment or crop share, every lease should include certain items:

- Names and addresses of the parties involved
- Date when the lease is made, becomes effective and ends
- A legal description of the property
- Number of acres
- Conditions for terminating the lease
- Rental arrangements (who pays for what input, how income is shared, who makes decisions, what will be provided by each party with respect to machinery, equipment, labor, and other inputs)
- A plan to pay property taxes, repairs, and insurance on improvements
- Crop insurance
- Use of premises, including farming/ranching practices and how the property will be maintained (soil pH, fertility, stocking rate, etc.)
- Compliance with FSA, NRCS, and other governmental agency requirements
- Terms for reimbursing tenant for capital improvements
- · Records to be kept
- Insurance (or hold harmless clause)
- Repercussions of failure to pay rent
- Damages
- Subletting
- Mineral rights
- Payment arrangements and assurances
- Any reservations of rights by the landlord (entry, hunting and fishing, pecan harvesting, etc.)
- Arbitration
- · How damages are split and who negotiates for crop, permanent and seismic damages and sale of water for oil well drilling

- The terms, signatures, and acknowledgements of landlord and tenant
- · Signatures of witnesses and/or acknowledgement of recording may also be required

Summary

Developing an equitable crop share lease agreement requires both the tenant and landlord to provide estimates of their contributions to production costs (both fixed and variable expenses). Use of area standards or traditions may not be in the best interest of either party. The crop share lease worksheet can be a helpful tool in drafting an equitable agreement.

Other OSU publications of interest

- AGEC-198, Negotiation Strategies
- AGEC-214, Developing Cash Lease Agreements for Farmland
- CR-216, Oklahoma Pasture Rental Rates
- CR-230, Oklahoma Cropland Rental Rates

To access these fact sheets on the web, go to osufacts.okstate. edu. You may search by fact sheet number in the search bar at the top right of the front page.

Publications of interest are also avail-

able from Midwest Plan Service at www.

mwps.org

Some lease forms are free. Click on Free Materials, Free Lease Forms.

- NCR-75, Fixed and Flexible Cash Rental Arrangements for your Farm
- NCR-76, Cash Farm Lease (with Flexible Provisions) Form • NCR-77, Crop-Share or Crop-share/cash Farm Lease
- Form
- NCR-105, Crop-share or Crop-share/Cash Rental Arrangements for your Farm
- NCR-106, Irrigation Crop-share or Crop-share/Cash Farm Lease Form
- NCR-109, Pasture Lease Form
- NCR-148, Irrigation Crop-share and Cash Rental Arrangements for your Farm
- NCR-149, Pasture Rental Arrangements for your Farm • NCR-214, Rental Agreements for Farm Buildings and
- Livestock Facilities
- NCR-215, Farm Machinery, Equipment or Building Lease Form

Figure 1. Crop-share lease worksheet.

		Anr
FIXED COSTS		
Land		
Return on investment ¹		
Real estate taxes		
Maintenance		
Building & other improvements		
Interest		
Depreciation		
Repairs		
Taxes & insurance		
Equipment & machinery		
Interest		
Depreciation		
Taxes & insurance		
Conservation measures		
Other		
Total fixed costs		
Percent of total fixed costs		_
VARIABLE COSTS (for 160 acres)		
Seed		
Fertilizer		
Chemicals		
Fuel, lube, & repairs: Equipment		
Fuel, lube, & repairs: Irrigation		-
Utilities		
Crop insurance		-
Custom work		
Harvest costs		
Custom harvest		
Custom haul		
Operating interest		
Management		
Labor		
Operator		
Hired		
Other		
Total variable costs		
Total costs		
Percent of total costs		
ADJUSTMENT SECTION		D
(Total annual cost	х	Des
Londlord		
Landlord:	X _	
Tenant:	X _	
Adjustment item:		
Dollar value of adjustments		
Adjusted total (total costs +/-adjusted it	ems)	

Adjusted total (total costs +/-adjusted items) Party's adjusted contribution (%)

¹Return on investment (ROI) = capitalization rate x per acre value of land x acres of land.

nual Costs	Landlord Costs	Tenant Costs
sired share) - 	total costs	 Dollar value of adjustment needed
	Landlord	Tenant

Sample Worksheet

Figure 2 illustrates use of the lease worksheet for a quarter section of land (160 acres) valued at \$900 per acre² used primarily for dryland wheat production. Grain yield is expected to be 30 bushels per acre. There are no improvements on the land of value to the tenant. Cash rent for comparable land in the area is \$33/acre. The operator has \$90,000 of used machinery and equipment with an average expected life of 8 years and a total salvage value of \$10,000. The equipment consists of a 140 hp tractor and various implements. The operator farms three additional guarter sections of land (480 acres) outside of this agreement: thus one-fourth of the machinery and equipment expenses will be charged to this lease. The operator supplies 100 hours of labor valued at \$10 per hour and a hired hand supplies another 100 hours of labor valued at \$9 per hour. Calculations for valuing fixed contributions follow.

Land

Three alternatives for determining the capitalization rate used to estimate an annual land charge are:

a. Safe rate: Interest rate on certificate of deposit + risk premium - appreciation in land value =

2% + 1% - 1% = 2%. b. Cash rent value divided by land value per acre =

	\$33/a ÷ \$90	00/a = 3.7%
c. E	Estimated returns per acre:	
	Grain receipts = 30 bu/a x \$6.00/bu =	= \$180.00
	Wheat pasture revenue	\$32.00
	Gross receipts	\$212.00
	Government payments ³	\$
	Total returns	\$212.00
	Estimated total production cost except return on land (\$/a): Estimated per acre profit: total returns – total costs = \$212.00 - \$198.10	\$198.10 = \$13.90/a

Estimated capitalization rate: \$13.90/\$900=1.5%

The annual land charge or return to investment equals the capitalization rate times the per acre value of land times the number of acres of land. The capitalization rate is entirely negotiable and any one of the three can be used or the three can simply be used to establish a reasonable range for an acceptable rate. In our example, the annual land charge uses 2.4%, an average of the three estimated capitalization rates: 2.4% x \$900/a x 160 a = \$3.456.

Equipment and machinery

Using the straight line depreciation method, depreciation = (value of equipment and machinery – salvage value) \div years of life.

- ² A great source of information to assist in determining the value of the acreage is the Oklahoma agricultural land values website (agecon.okstate.edu/oklandvalues). Information displayed is based on actual land sale data. The website has information on cropland and pasture values by county, region, state, and by size of tract.
- Government program payment amount will vary, depending on which commodity program is chosen.

	Whole Farm Fixed Costs	Leased Land Share (1/4)
Depreciation:		
(\$90,000 - \$10,000)/8	\$10,000	\$2,500
Interest: (\$90,000		
+ 10,000)/ 2 x 6%	3,000	750
Taxes & insurance	400	100
Total	\$13,400	\$3,350

Management

Two alternatives for estimating management contributions are:

a.	Percentage of	average capital invested:	
	Landlord:	\$900/a x 160 a x 2.5% =	\$3,600
	Tenant:	\$3,350 x 2.5% = _	83.75
	Total manager	nent contribution	\$3,683.75

b. Percentage of gross farm receipts (excluding government payments): Total management contribution =

 $212.00/a \times 160 a \times 6.5\% = 2,204.80$

In Figure 2, the tenant and landlord share management responsibilities equally and are each allocated 50 percent of the \$2,205 estimated contribution based on gross farm receipts.

Adjusting Total Shares

The percent of total fixed costs contributed by the landlord and tenant is 53 and 47, respectively. The landlord and tenant wish to have an agreement close to 1/3 and 2/3 (or 33 and 67 percent) arrangement with the tenant covering most variable costs. Initially, the landowner plans to pay 1/3 of the costs of chemicals, fertilizer, and fertilizer application costs, as is tradition in the area. Preliminary estimates of planned contributions to fixed and variable costs indicate total shares of 20% and 80%, rather than the desired 33% and 67%.

The first step in adjusting contributions is to determine the dollar amount of change necessary to achieve the desired shares. The formula for determining the dollar value of adjustment needed is:

Adjustment = (Total annual cost x desired share) - party's current total costs

Landlord:	(\$35,474 x 33%) - \$7,153 = \$4,672
Tenant:	(\$35,474 x 67%) - \$28,321 = (\$4,672)

Next determine which variable cost items to adjust. Keep in mind the principle of sharing the cost of yield-affecting inputs in the same percentage as receipts are divided. In this example, most yield-increasing inputs are already shared. Here, costs can be adjusted by approximately \$5,000 if the landowner is assigned one-third of the seed, fuel, lube, repairs, and custom harvest costs. This adjustment is sufficient to change the overall share of costs to approximately 33% to the landowner and 67% to the operator.

FIXED COSTS Land Return on investment \$3,456 \$3,456 Real estate taxes (\$2/a) 320 320 320 Maintenance 320 320 320 Maintenance 320 320 320 Building & other improvements 1 1 1 Interest Depreciation 1 1 Repairs 1 1 1 Taxes & insurance 1 1 1 Equipment & machinery 1 750 750 Depreciation 2,500 2,500 2,500 Taxes & insurance 100 100 100 Conservation measures 100 100 100
Return on investment\$3,456\$3,456Real estate taxes (\$2/a)320320Maintenance320320Building & other improvements——Interest——Depreciation——Repairs——Taxes & insurance——Equipment & machinery750750Depreciation2,5002,500Taxes & insurance100100
Real estate taxes (\$2/a)320320Maintenance320320Building & other improvements
MaintenanceBuilding & other improvementsInterestDepreciationRepairsTaxes & insuranceEquipment & machineryInterest750Depreciation2,500Taxes & insurance0100Conservation measures
Building & other improvements Interest Interest Depreciation Repairs Interest Taxes & insurance Interest Equipment & machinery 750 Interest 750 Depreciation 2,500 Taxes & insurance 100 Conservation measures 100
Interest Depreciation Repairs Taxes & insurance Equipment & machinery Interest 750 750 Depreciation 2,500 2,500 Taxes & insurance 100 100
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Repairs Taxes & insurance
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Equipment & machinery Interest750750Depreciation2,5002,500Taxes & insurance100100Conservation measures100100
Interest750750Depreciation2,5002,500Taxes & insurance100100Conservation measures100100
Depreciation2,5002,500Taxes & insurance100100Conservation measures100100
Taxes & insurance100100Conservation measures100100
Other
Total fixed costs 7,126 3,776 3,350
Percent of total fixed costs 100% 53% 47%
VARIABLE COSTS (for 160 acres)
Seed (2 bu/a x \$16.00/bu) 5,120 5,120 5,120
Fertilizer (\$24.00/a) 5,440 1,812 3,628
Chemicals (\$4.70/a) 752 250 502
Fuel, lube, & repairs: Equipment (\$44.80/a) 7,168 7,168 7,168
Fuel, lube, & repairs: Irrigation
Utilities
Crop insurance (\$7.00/a) 1,120 1,120
Custom work (fertilizer application at \$4.00/a) 640 213 427
Harvest costs
Custom harvest (\$16/a + \$.16/bu > 20 bu) 2,816 2,816 2,816
Custom haul (\$.16/bu x 30 bu) 768 768
Operating interest 420 420
Management 2,204 1,102 1,102
Labor
Unpaid (100 hrs x \$10/hr) 1,000 1,000
Hired (100 hrs x \$9/hr) 900 900 900
Other
Total variable costs 28,348 3,377 24,971
Total costs 35,474 7,153 28,321
Percent of total costs 100% 20% 80%
ADJUSTMENT SECTION
(Total annual cost x Desired share) - Party's current = Dollar value of total costs adjustment need
Landlord (\$35,474 x 33%) - \$7,153 = \$4,972
Landold $($35,474)$ x $53.67)$ z $$7,133$ z $$4,972$ Tenant: $($35,474)$ x 67% $ $28,321$ $=$ $-$4,672$
$\frac{(\psi 00, \psi 1 + \psi 1)}{(\psi 00, \psi 1 + \psi 1)} = \frac{(\psi 00, \psi 1 + \psi 1)}{(\psi 00, \psi 1 + \psi 1)} = \frac{(\psi 00, \psi 1 + \psi 1)}{(\psi 00, \psi 1 + \psi 1)} = \frac{(\psi 00, \psi 1 + \psi 1)}{(\psi 00, \psi 1 + \psi 1)}$
Adjustment item: Landlord Tenant
1/3 seed \$1,707 (\$1,707)
1/3 fuel, lube, and repairs 2,389 (2,389)
1/3 custom harvesting 939 (939)
······
Dollar value of adjustments \$5,035 (\$5,035)
Adjusted total (total costs +/- adjusted items) \$12,188 \$23,286
Party's adjusted contribution (%) 34% 66%